

MISSION STATEMENT:

The Ottawa Police Service, in a collaborative approach with other police agencies including federal, provincial and city partners, community organizations and the event organizers, will provide a safe and secure environment in the City of Ottawa during the Freedom Convoy 2022 event. The primary goal is to end the protest peacefully. This may be achieved through proactive engagements by all officers including Police Liaison Teams, facilitating communication, de-escalation and negotiation as means to achieving a peaceful resolution.

COMMANDER'S INTENT:

EXECUTIVE COMMAND
(Strategic 7-Point strategy)

SERVICE COMMAND CENTRE / TACTICAL OPERATIONAL PLANS

OPERATIONAL COMMANDERS (Operational / Execution)



- Development of more robust operational plan that includes cohesion of varying resources: number of resources (boots on the ground / and where); category/types of resources; logistics resources; dispatching resources; intelligence resources, etc.
- Strategic Plan – these longer-term goals support how we hope to end this occupation
- Tactical Plan – identifying how we're going to achieve our Strategic Plan: *what actions / steps are required to achieve this in the near term?*
 - Timeline, Tools and resources that are necessary to accomplish goals
 - Specific actions needed to ACHIEVE end result

STRATEGY specific to the following:

➤ **NEGOTIATION: Three different levels**

- CONVOY CAPTAINS – varying individuals seen as “Puppet Masters” – OPS’ Police Liaison Team (PLT) is currently dealing with these individuals
- 2nd LEVEL – City of Ottawa citizens assuming ‘ownership’ of problems and who are seeking out other avenues for resolution (e.g. injunction action, class-action lawsuit, etc.) – OPS’ PLT and Neighborhood Resource Teams negotiating with this group
- INFLUENCERS – those who are entrenched in demo that want to ultimately speak to Federal Government – only measure of success for this group
- TRI-PARTISON -

➤ **SURGE & CONTAIN:**

- SURGE (outside RED ZONES):
 - ❖ Increase enforcement to address intimidation, harassment, etc.
 - ❖ Enforce Injunction
 - ❖ Leverage ability to increase fines, tickets, apprehend
 - ❖ Interdiction of funds/fuel/support (e.g. Demo Command Centers, Staging Centers, Food Stations, etc.)
- CONTAIN
 - ❖ Utilize concrete barriers to harden our posture around all RED ZONES
 - ❖ Limit any access points perceived as a threat

➤ **INTELLIGENCE / INVESTIGATIONS: Four (4) Components:**

- RECEIVED – receipt of investigation and ongoing criminal allegations re demonstration (includes threats, intimidation, and other matters not a direct result of Demo)
- PROACTIVE – targeting people heavily involved with Demo and who are promoting unlawful activities
- ENFORCEMENT – focus on issues involving vehicle safety and/or unlawful activity (By-Law, HTA, Commercial Vehicle Operator's Registration (CVOR), and insurance-related violations)
- EVIDENCE GATHERING – Obtaining the *data* from which to obtain proof – gather video evidence of all acts / perpetrators;

➤ **RED-ZONE REDUCTION**

- Removal of encampments, staging areas, shelters, food stations, and other 'occupation areas' in downtown core, e.g. Rideau Street, Wellington Street, Majors Hill Park, etc.
 - ❖ Priority #1 – Rideau / Sussex
 - ❖ Priority #2 – Wellington Street (between Rideau / Lyon ??)
 - ❖ Other subsidiary locations to be identified (e.g. staging area such as Coventry Road re-fueling stage, and two purported "command centers" still being determined at this time)

➤ **24-72 HOUR CYCLES / 5-7 DAY PERIODS**

- Peak weekend demonstrations and counter demonstrations
- Intelligence-gathering key (e.g. counter demos, crowd surges, other outside influences on this demo such as Coutts, ALTA protest; Windsor/Ambassador Bridge demo, etc.
- Emerging external events must be monitored for situational awareness

➤ **RESOURCING**

- Building/sustaining a predictable staffing model
- Coordination of resources key to success (required resources, type of resources, specialty resources, and cohesion of information-flow between them)
- Resource reliability / predictability / sustainability under OPS ICS (4 shifts/OPA, 1,800 police/civilian members, Ottawa By-Law, OPS' Auxiliary, etc.)

➤ **SUCCESS FACTORS TO END STATE – Looks Different to ALL Involved:**

- **Police:** *Peaceful resolution and end of occupation;*
- **Demonstrators:** *Mandates lifted and demands met*
- **Public:** *Restoration of Quality of Life;*
- **Government(s):** *Restoration of public order; maintain public and community health*